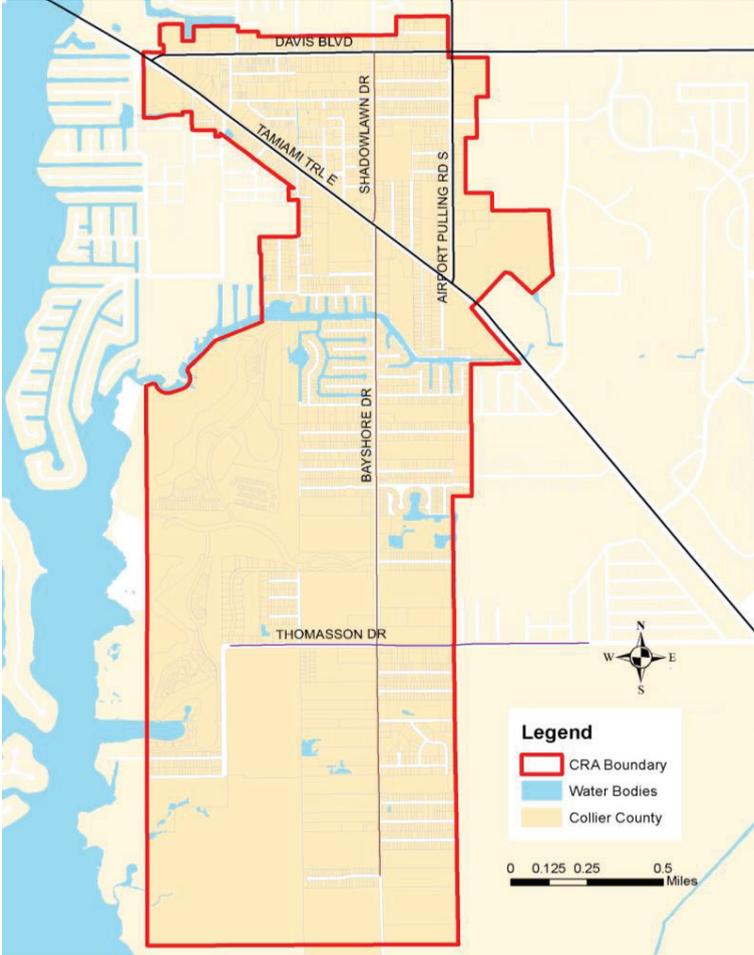




# 2018 Annual Report



- Bayshore/Gateway Triangle CRA
- Bayshore Beautification MSTU
- Haldeman Creek MSTU



## CRA Overview

- ❖ The Collier County Community Redevelopment Agency was created by the Collier County Board of County Commissioners on March 14, 2000, by Resolution 2000-82. The Agency has two redevelopment areas: The Bayshore/Gateway Triangle Community Redevelopment Area (BGTCRA) and Immokalee Community Redevelopment Area.
- ❖ The BGTCRA is comprised of approximately 1,800 acres with a wide range of residential and commercial properties. Funding for the CRA comes from Tax Increment Financing (TIF). TIF is a portion of the property taxes generated above what was received by the county prior to the CRA being established and does not result in any additional tax to the property owners.
- ❖ Since the adoption of the 2000 Redevelopment Plan, much has changed within the redevelopment area including: Bayshore Drive streetscape improvements, pedestrian pathways, crime reduction, demolition of substandard housing, new residential and commercial development, façade improvements and the opening of the Botanical Gardens.



**For more information, please visit our website at:**

**[www.bayshorecra.com](http://www.bayshorecra.com) or**

**Call 239-643-1115**

*Creativity in Bloom*

# Collier County Community Redevelopment Agency Executive Board (CRAB)

Stepping back in time, many people remember Kelly Road and what it was like before the Community Redevelopment Agency (CRA) was created. I'll just say it wouldn't be a place that was inviting to families. The name of the road was changed to Bayshore Drive in hopes that it would become a better place to live. However, changing the name wasn't enough. The residents of Windstar decided to take things into their own hands. They searched for solutions to upgrade the community and reached out to the City of Naples to gather information on the improvements to 5<sup>th</sup> Avenue and how to establish a CRA. The residents of Bayshore petitioned the Board of County Commissioners to create an agency for the Bayshore area. It was a slow start, and there were many lessons to learn along the way, but the CRA was approved by the commissioners, and the effort began to move forward.

After all the work was started and the process very slowly began to work, the Great Recession took over, we lost our Executive Director, peeled back spending, and became rather stagnant until the recession period ended. BUT – the heart and soul of Bayshore never changed! The residents and businesses still wanted to see improvements and were willing to work hard to get there. The slum and blight have slowly diminished, and new businesses have been established and flourished. It hasn't been easy at times because of opposition by some, but this dedicated CRA Board and staff has kept their eye on the future and what they want the area to become.

With that dedication and determination, they will succeed! And we will be on the sidelines cheering for them as they move forward, and we all become winners.

Donna Fiala, CRA Co-Chair



## Community Redevelopment Agency Board

- ❖ **Donna Fiala, District 1**  
CRA Board Co-Chair
- ❖ **Andy Solis, District 2**  
BCC Chair
- ❖ **Burt Saunders, District 3**
- ❖ **Penny Taylor, District 4**
- ❖ **William L. McDaniel, Jr, District 5**  
CRA Board Co-Chair

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# Bayshore/Gateway Triangle CRA Advisory Board

Another year has passed but the changes in our district are all but subtle. A quick ride around our neighborhood and you'll see Davis Boulevard buzzing with workers finishing the 2-new buildings going up. These will compliment the new Porsche dealer already operational.

You can't miss the new hotel going up on US 41 and Pine Street or the storage facility almost complete just across the street. These are but a few of the obvious projects investors have committed to, and more of that, are in the planning stages.

Bayshore Drive is not excluded from all the construction activity as we now have one of the best parks in town, Celebration Park. The combination of the newly opened food truck park and 360 Market across the creek has something for everyone's visual and gastric experience, bon appétit! If you've worked up a thirst, just wait until our very own brewery opens, Ankrolab Micro Brewery. The building is almost finished, and the buildings architecture has truly put a bit of pizzazz on Bayshore drive; thank you Adam!

With growth comes parking issues and the CRA has purchased a vacant lot on Bayshore Drive and Coco Avenue for public parking. We are currently in the design and engineering phase of the project.

We are not only seeing commercial, but residential investments like Mattamy Homes and smaller infill lots of single-family homes wanting to call our district home. It may seem like all this has just happened, but it's been years in the making.

All of this and more could not have been realized without the support of our County Commissioners, CRA staff, Advisory Board Members and all the home owners who have shared our commitment to re-shape our neighborhood through their continued support. We truly are committed to make sure we "get it right" by not just improving it but making sure it gives back to the community. On behalf of the Bayshore CRA, thanks to all for letting us be part of this amazing neighborhood transformation.

Maurice Gutierrez. Advisory Board Chairman

## Advisory Board

- ❖ **Maurice Gutierrez** Chairman
- ❖ **Peter Dvorak** Vice-Chair, At-large, Bayshore Resident
- ❖ **Karen Beatty** Bayshore Resident
- ❖ **Larry Ingram** Business Owner
- ❖ **Steve Main** Business Owner
- ❖ **Michael Sherman** Bayshore Resident
- ❖ **Dwight Oakley** Bayshore Resident
- ❖ **Steven Rigsbee** Gateway Resident
- ❖ **Ron Kezeske** Davis Blvd Business Owner - Resigned
- ❖ **Shane Shadis** Bayshore Resident - Resigned



**Maurice Gutierrez**

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## Bayshore / Gateway Triangle CRA Staff



**Debrah Forester, CRA Director**, joined the Collier County team in July 2017 as the Collier County Community Redevelopment Agency (CRA) Director, overseeing both the Bayshore Gateway Triangle and Immokalee CRAs. Debrah is a member of the American Institute of Certified Planners (AICP) and certified as a Redevelopment Administrator by Florida Redevelopment Association. Debrah previously worked in Collier County from 1995 to 2001 and facilitated the creation of the Collier County CRA. Debrah has a Masters Degree in Regional Planning from University of North Carolina, Chapel Hill.



**Tami Scott, Senior Project Manager**, joined the Bayshore Gateway Triangle CRA team in 2017. Tami's primary role is to manage and facilitate construction projects within BGTCRA and MSTU. Tami has 25 plus years' experience in construction, design and project management. Tami is a member of the American Institute of Architects, Royal Institute of British Architects, American Institute of Building Designers and is a licensed contractor.



**Donna Lumbert, Management and Budget Analyst**, joined the CRA team in September, 2018, and is Management and Budget Analyst for Immokalee and Bayshore CRAs. She is currently attending Florida Atlantic University working towards her second bachelor's degree in Accounting while working towards a CPA license.



**Shirley Garcia, Operations Coordinator**, started working for Collier County in 2005 with the Code Enforcement Division. In 2015, Shirley joined the Bayshore CRA as Operations Coordinator. Her duties include administrative functions for the office; providing general information to the public regarding CRA programs; and coordinates the maintenance of CRA properties, landscaping, and debris cleanup for the MSTUs. Shirley has a Bachelor of Science in Legal Studies from Hodges University and is a Florida, Notary Public.

The CRA welcomed Sean Callahan, Collier County Government's Executive Director of Corporate Business Operations, to the team in July 2018. Mr. Callahan provides a direct connection to the County Manager's Office.

  
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# Community Redevelopment Agency 2018 Accomplishments

## ❖ Infrastructure:

Infrastructure Improvements play a significant role in revitalizing a community and encouraging private investment. The BGTCRA is located on the periphery of the City of Naples water service area. Existing infrastructure is not adequate to meet current demands and the area is experiencing low water flow and pressure conditions.

The CRA in partnership with the City of Naples has developed a multi-phase plan to upgrade existing water lines and install new and/or upgrade fire hydrants in the community. Through a competitive countywide grant process for U.S. Housing and Urban Development (HUD), Community Development Block Grant (CDBG) entitlement funds, the CRA has applied and received funding for two of the eight identified phases. The City of Naples Utilities Department provides in-house design, construction management, and capital funding while the CRA provides grant management.

Fire Suppression Phase 1 was finished in June 2018 completing improvements along three streets in BGTCRA: Gordon Avenue, Peters Avenue and Collee Court.



Phase 1 - new water lines

Fire Suppression Phase 2 includes upgrading existing water lines and installing new and/or upgraded fire hydrants along two streets - Becca Avenue and Pine Street. Estimated project construction cost is \$580,000. The CRA was awarded \$227,960 from the FY2018-2019 CDBG and the city will contribute the balance (\$352,040). In addition the city will provide construction documents and CEI services. The project is expected to begin in spring 2019.

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# Community Redevelopment Agency 2018 Accomplishments

## ❖ Redevelopment Plan Update:

On January 9, 2018, the CRA approved a contract with TOA Design Group LLC to prepare an update to the 2000 Community Redevelopment Area Plan for the Bayshore Gateway Triangle. TOA focus is on updating the vision, goals, and strategies to continue to move the community forward over the next decade. Considerable time and effort has been spent in 2018 to gather analysis and public input to draft a major amendment to the Community Redevelopment Plan section related to the Bayshore Gateway Triangle Redevelopment Area.

In April, a series of stakeholder meetings were held to gather input from the property owners and tenants in the community.

Community Input continued through 2018, with the draft plan amendment presented to the CRA Advisory Board in November. After review, the Board recommended approval of the amendment. Adoption hearings are scheduled for Spring 2019.

**BAYSHORE  
GATEWAY  
TRIANGLE**

**COMMUNITY REDEVELOPMENT AREA  
PLAN UPDATE**



**ADDITIONAL  
STAKEHOLDER  
MEETINGS**

**WHEN**  
Thursday, April 26th, 2018  
6pm - 8pm

**WHERE**  
**Botanical Gardens  
Buehler Auditorium**  
4820 Bayshore Dr., Naples, FL 34112

**COMMUNITY OUTREACH FORUM**

In 2000, the Board of County Commissioners adopted the Bayshore Gateway Triangle Community Redevelopment Area (CRA) Plan. The CRA is updating the vision, goals, and strategies to move the community forward.

**ADDITIONAL STAKEHOLDER MEETINGS**

**WEDNESDAY APRIL 25**  
3:00 PM TO 5:00 PM  
COMMERCIAL/BUSINESS/REAL  
ESTATE PROFESSIONALS  
BOTANICAL GARDENS  
CLASSROOM 124

**THURSDAY APRIL 26**  
10:30 AM TO 12:00 PM  
GATEWAY TRIANGLE PROPERTY  
OWNERS AND BUSINESSES  
CRA OFFICE:  
3570 BAYSHORE DR.

**THURSDAY APRIL 26**  
1:30 TO 2:30 PM  
PUBLIC ART AND  
TOURISM  
BOTANICAL GARDENS  
BUEHLER AUDITORIUM

**THURSDAY, APRIL 26**  
3:00 TO 4:30 PM  
DESIGN/PLACEMAKING  
BOTANICAL GARDENS  
BUEHLER AUDITORIUM

**All meetings are open to  
the public**

**For More Information:  
Call: 643-1115**



April 2018 Stakeholders Meeting

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# CRA Properties 2018 Accomplishments

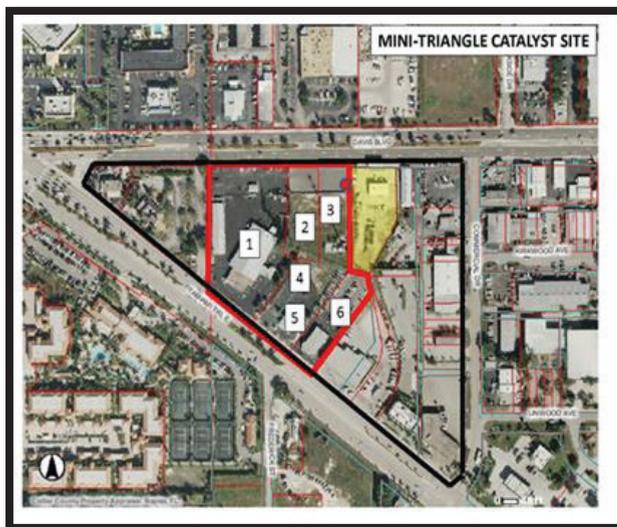
## ❖ Mini Triangle:

In April 2016 the CRA approved the Purchase and Sales Agreement (PSA) with Real Estate Partners International LLC (REPI) for the 5.27 acre site in the Bayshore/Gateway Triangle “mini-triangle.” REPI continued moving the project forward in 2018.

In February 2018, the Mini Triangle Comprehensive Plan Amendment and MPUD zoning district were approved. The rezoning is intended to create a vibrant mixed use development with a mix of residential units along with a mix of commercial uses, including retail, restaurant and office uses.

In July 2018, the CRA approved a Cell Tower Relocation Agreement with Crown Castle to decommission and remove the cell tower located on one of the CRA parcels under contract with REPI. In addition, the CRA approved a fourth amendment to the PSA to extend the closing date to 30 days after the removal and decommissioning of the cell tower. The closing is anticipated in summer 2019.

On September 28 the CRA hosted a meeting of the property owners within the mini-triangle to facilitate a discussion on the future development and transportation vision for the area in conjunction with the redevelopment plan update.



## ❖ Partnerships:

Special thanks to our partners for all the work and support they have provided over the year:

- ❖ Collier County Code Enforcement – Handled 325 open cases with 299 cases being resolved in 2018.
- ❖ Collier County Sheriff's Office- Neighborhood Watch, Community Policing and Task Force teams.
- ❖ Naples Botanical Garden- Providing meeting room space for CRA public meetings.

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# 2018 Renovation and Reuse Local Entrepreneurs Sparking Excitement

## **Ankrolab Brewing Company:**

Renovations began in 2017 to transform an existing building into the Ankrolab Brewing Company. The facility is scheduled to open in spring 2019.



## **Best Popcorn shop:**

Taking advantage of the Bayshore Overlay, the renovation of a vacant art gallery resulted in a family-owned and operated popcorn and ice cream shop within walking distance of the Botanical Gardens. The facility is scheduled to open in early 2019.



## **Naples Botanical Gardens:**

The Reflections on Glass: Fräbel in the Garden exhibition opened in October 2018, bringing one of the most influential frameworkers in America to the Bayshore Arts District.



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# 2018 Private Investment

## National Chains have their eye on the area:

### Wood Springs Suites Hotel

a 123-room extended stay hotel located along U.S.41. This facility is scheduled to open in summer 2019.



### Starbucks:

opened in November 2018 at the intersection of U.S.41 and Airport Road.



### The Lockup Self Storage:

a former retail center from the 1960s was purchased and demolished by this national retailer to fill a market demand. The facility is scheduled to open in spring 2019.



### ABC Liquors:

renovation of an existing single story strip mall. Property owner enhanced the existing roof lines and embellished the existing façade.

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## Residential Projects



Mattamy Homes, one of the largest developers of residential builders in the United States and Canada began development of 244 townhomes on the corner of Bayshore Drive and Thomasson Drive in 2018. This long-awaited project will bring a new residential product type to the community. Prices are anticipated to start in the low \$300,000.

Scattered lot development by local builders continued to be strong in 2018.



Gasparilla Island House



Bahama Cottage

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# Commercial Building Improvement Grants



**Davis Community Dental Health**

Davis Community Dental – Health LLC received a CBIG Grant for both exterior and interior improvements. Dr. Kunstler is a native of Naples and is returning home to begin a new practice.

Harborside Animal Clinic – Dr. Marsh, a local veterinarian, wanted to expand and stay in the BGTCRA. The CBIG Grant award assisted with stormwater improvements that will not only benefit this project but the overall stormwater system throughout the area.



**Harborside Animal Clinic**



**Celebration Park**

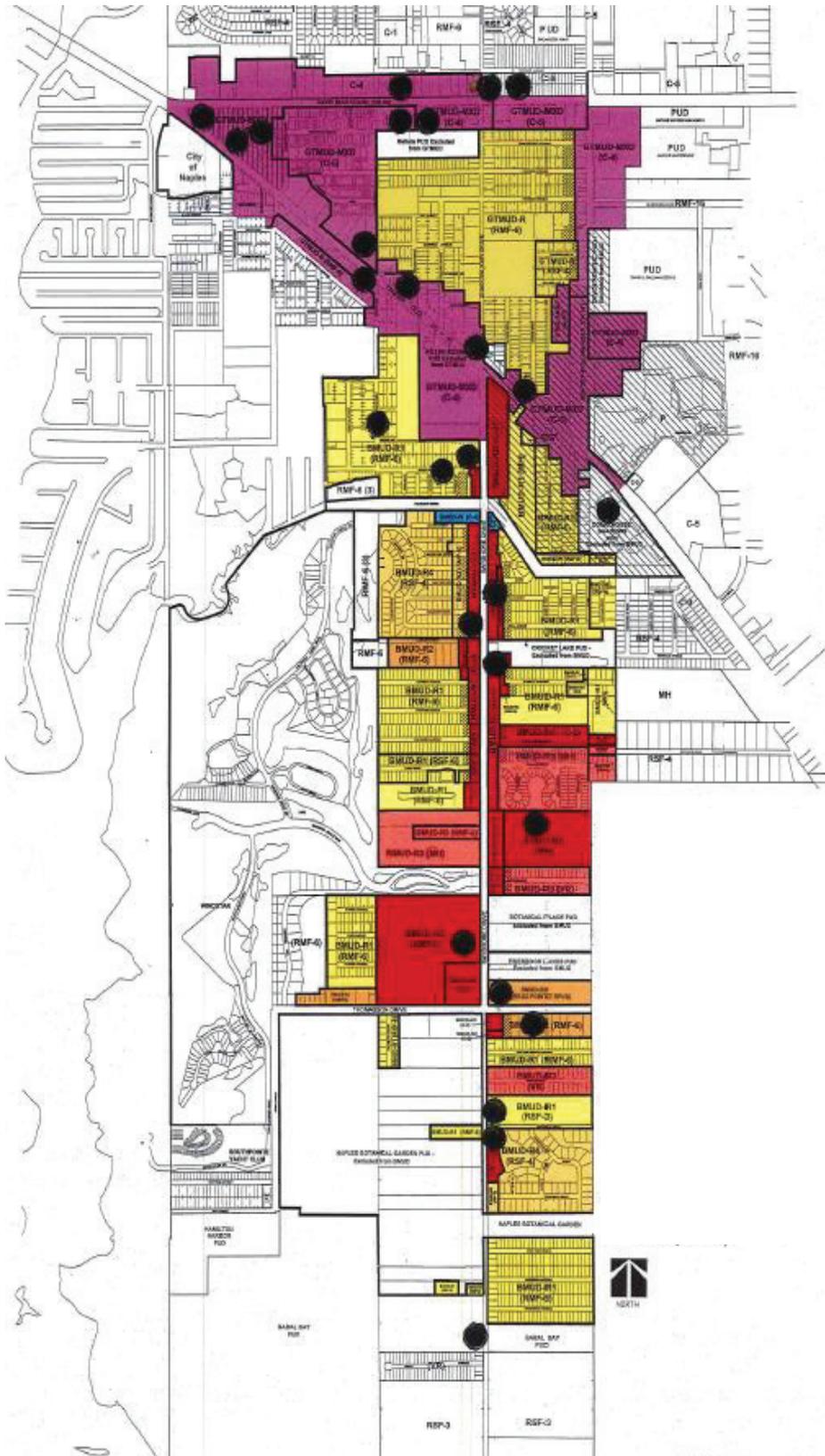
One of the newest concepts to arrive in the Bayshore Arts District this year is Celebration Park, a fun and casual dining spot along Haldeman Creek. With eight food trucks offering an array of culinary options and beautiful waterfront views, the park has been a success since its opening day in November.



The Real Macaw - a Collier County favorite and Bayshore Drive landmark restaurant for over 25 years received a CBIG Grant to replace the entrance signage.

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# Tracking the Progress: Project Location Map



- Indicates General Project Locations



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# CRA 2018 Budget

Collier County, Florida  
 Bayshore/Gateway Triangle CRA  
 FY-2018 Budget to Actual - CRA Operations, Debt and Grants  
 Funds 187, 287, 717 and 718  
 FY 18 YE Unaudited

	Adopted Budget	Amended Budget	YTD Actual	Variance to Amended Budget
<b>Revenues</b>				
Beginning Balance	\$ 1,862,700	\$ 1,868,200	\$ 1,836,700	\$ (31,500)
Tax Increment	1,562,600	1,562,600	1,562,600	-
Rental Income	14,208	14,208	106,545	92,337
Interest & Misc	14,492	14,492	59,452	44,960
Mgt. Fee	214,800	214,800	214,800	-
Loan Proceeds	-	-	-	-
Grant & Reimburse	-	1,317,145	725,184	(591,962)
Interfund transfer	631,000	631,000	631,000	-
<b>Total Sources</b>	<b>\$ 4,299,800</b>	<b>\$ 5,622,445</b>	<b>5,136,281</b>	<b>\$ (486,164)</b>
<b>Expenditures</b>				
Personal Services	\$ 491,600	\$ 491,600	\$ 339,054	\$ (152,546)
Operating	382,100	\$ 458,272	\$ 262,190	\$ (196,082)
Capital	3,200	\$ 1,627,073	\$ 1,010,019	\$ (617,054)
Res Rehab Grants	75,000	\$ 75,000	\$ 13,822	\$ (61,178)
Debt Service	631,000	\$ 631,000	\$ 630,050	\$ (950)
Transfers	634,700	\$ 634,700	\$ 634,700	\$ -
Reserve/Est. End Balance	2,082,200	\$ 1,704,800	\$ 2,246,446	\$ 541,646
<b>Total Uses</b>	<b>\$ 4,299,800</b>	<b>\$ 5,622,445</b>	<b>\$ 5,136,281</b>	<b>\$ (486,164)</b>

In accordance with s.163.356 (S) Fla., Stat., the annual report for the Bayshore Gateway Triangle Community Redevelopment Agency (CRA) has been filed with Collier County. This report includes information on activities for fiscal year 2018. Complete financial statements setting forth assets liabilities, income and operating expenses, as of the end of the fiscal year are contained in the 2018 Collier County Comprehensive Annual Financial Report (CAFR) that is on file at the Collier County Clerk of Court.

  
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# Bayshore Beautification MSTU Advisory Committee

Change is inevitable, or so I've read, but positive change is usually engineered. Unfortunately engineering takes a long time, at least when it comes to our lead project, Thomason Drive.

We are finally in the bid process and looking at June 2019 for breaking ground. The finished product will have a center piece round-about, wider sidewalks, decorative streetlights, landscaping and bike lanes.

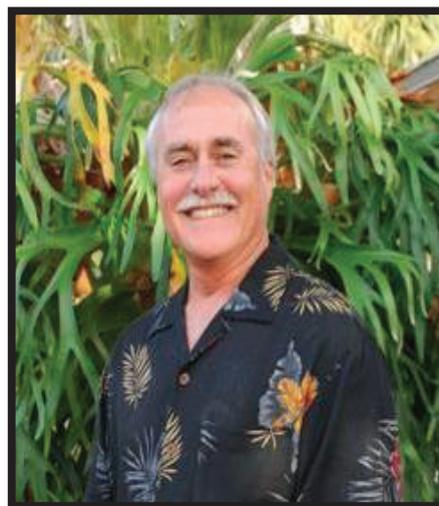
The Collier County Parks and Recreation Division initiated a plan for parking improvements along Hamilton Avenue that will add boat trailer parking and improve safety. This project, in partnership with the Bayshore MSTU project, will enhance our vision of preparing for our future needs as our community continues to grow. It can't come at a better time as we are seeing the increase in residential development along Thomason Drive. It will also help us better manage increased traffic from the Botanical Gardens and the Isles of Collier as they continue to grow with and around South Bayshore.

Visions and perceptions are separated by the lens of time. With hard work, visions become a reality and perceptions are altered. Who would have thought: Bayshore was perceived as the "bad" side of town but has now become the "BAD (Bayshore Arts District)" side of town!

Maurice Gutierrez  
Advisory Committee Chairman

## Advisory Committee

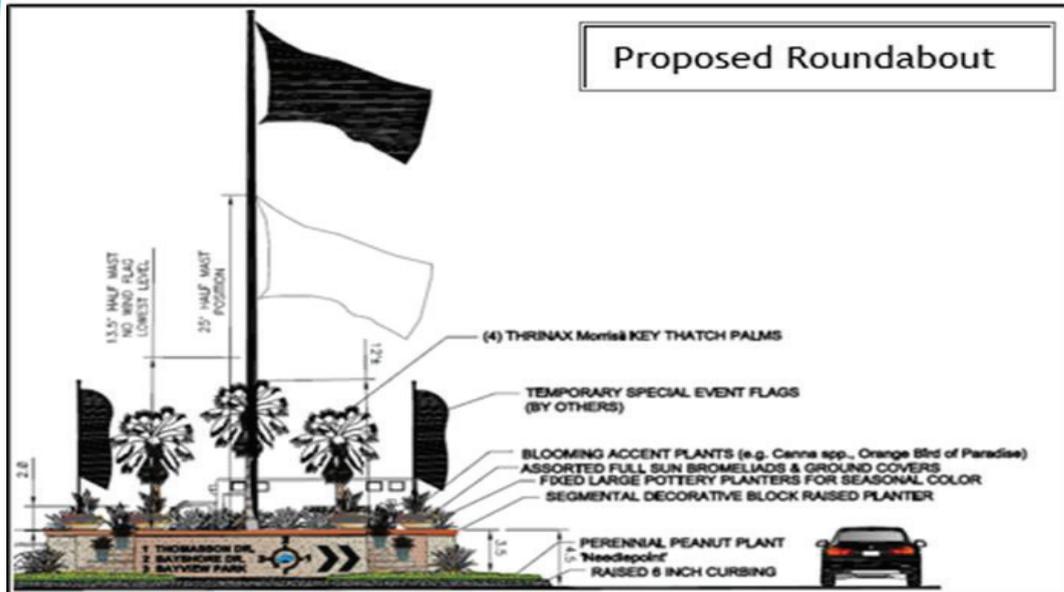
- ❖ **Maurice Gutierrez**, Chairman,  
Bayshore MSTU Resident
- ❖ **Sheila Dugan**, Vice Chair,  
Bayshore MSTU Resident (Resigned  
02/05/2018)
- ❖ **Sandra Arafet**  
Bayshore MSTU Resident
- ❖ **George Douglas**  
Bayshore MSTU Resident
- ❖ **Sheila Dimarco**  
Bayshore MSTU Resident
- ❖ **Stephen Jaron**  
Bayshore MSTU Resident  
(Resigned 04/25/2018)
- ❖ **Robert Messmer**  
Bayshore MSTU Resident



**Maurice Gutierrez**

*Creativity in Bloom*

# Bayshore Beautification MSTU 2018 Accomplishments



The Bayshore Beautification MSTU and its engineering consultant RWA is working on the Thomasson Drive and Hamilton Avenue Streetscape Project.

The project consists of

- Resurfacing and widening the roadways
- New sidewalks
- New bicycle paths
- New energy efficiency street lighting
- New efficient irrigation design
- New Florida-friendly landscaping

The design and construction documents are complete, AECOM, has been selected to provide Construction Engineering Inspection services for this \$4.5 million project. AECOM, with offices in Naples and Ft. Myers, will coordinate with MSTU staff and the contractor to assure the project stays within budget and schedule. Staff is negotiating a contract of services with AECOM, and anticipates the contract to be approved in spring 2019.

Contractor selection and start date for the project is anticipated June of 2019. The street scape beautification project will take approximately 12 months, community outreach will be an important component of the project.

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# Bayshore Beautification MSTU Budget

*Creativity in Bloom*

Bayshore Gateway CRA Managed MSTUs  
 FY-2018 Budget to Actual - Bayshore Beautification MSTU  
 Fund 163  
 FY 18 YE Unaudited

	Adopted Budget	Amended Budget	YTD Actual	Variance to Amended Budget
<b>Revenues</b>				
Beginning Balance	\$ 4,350,400	\$ 4,487,539	\$ 4,883,300	\$ 395,761
Ad Valorem Taxes	998,502	998,502	1,018,118	19,616
Interest	37,998	37,998	74,183	36,184
Misc., TC & PA Trans	-	-	9,148	9,148
<b>Total Sources</b>	<b>\$ 5,386,900</b>	<b>\$ 5,524,039</b>	<b>\$ 5,984,749</b>	<b>460,710</b>
<b>Expenditures</b>				
Operating	\$ 637,200	\$ 774,339	\$ 238,089	\$ (536,249)
Capital	4,400,000	4,400,000	-	(4,400,000)
Mgt. Fee	125,500	125,500	125,500	-
Cost of Tax Collection	37,900	37,900	29,537	(8,363)
Reserve/Est. End Balance	186,300	186,300	5,591,622	5,405,322
<b>Total Uses</b>	<b>\$ 5,386,900</b>	<b>\$ 5,524,039</b>	<b>\$ 5,984,749</b>	<b>\$ 460,710</b>

In accordance with s.163.356 (S) Fla., Stat., the annual report for the Bayshore Gateway Triangle Community Redevelopment Agency (CRA) has been filed with Collier County. This report includes information on activities for fiscal year 2018. Complete financial statements setting forth assets liabilities, income and operating expenses, as of the end of the fiscal year are contained in the 2018 Collier County Comprehensive Annual Financial Report (CAFR) that is on file at the Collier County Clerk of Court.

# Haldeman Creek MSTU Advisory Committee

Early 2018 was still consumed with recovery from Hurricane Irma. Between volunteers, Keep Collier Beautiful projects, and finally near the end of 2018 a contracted effort with hurricane recovery funds, we have cleaned up Haldeman Creek and its shorelines. Tons of debris was removed. Thanks to all that participated in any of the efforts.

We continue to encourage residents to remove exotics and trim mangroves that are extending beyond their own property lines and overhanging Haldeman Creek.

We finally had a solution to the missing Marker 15. County staff tried to replace the piling and marker sign to no avail due to rock so close to the surface the piling would not stand. A floating Marker 15 was installed, making navigation safer.

We continue to work with county staff to develop a realistic estimate on time and cost of a future dredge. This task is not easy as we are a small MSTU and have resisted paying outside engineers for this work. Hopefully, we will develop the necessary information yet this year so that we can insure our millage is correct.

During the election of officers for the MSTU in January, I announced my desire to relinquish the role as Chairman. Twelve years was enough. Vice-Chair, Jack Bonzelaar was elected Chairman. He will serve you well.

Roy Wilson  
Advisory Committee Chairman

## Advisory Committee

- ❖ **Roy Wilson, Chairman**  
Haldeman Creek Resident
- ❖ **Jim King**  
Haldeman Creek Resident
- ❖ **Kate Riley**  
Haldeman Creek Resident
- ❖ **Jack Bonzelaar**  
Haldeman Creek Resident
- ❖ **Joe Adams**  
Haldeman Creek Resident



**Roy Wilson**

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# Haldeman Creek MSTU 2018 Accomplishments

## ❖ Bay Days Cleanup: April 14, 2018

Boaters and kayakers participated in removing two, 30-yard dumpsters filled to the top with debris, much of which were remnants from Hurricane Irma.



Haldeman Creek IRMA Debris Clean up:  
Our sincere appreciation to Haldeman Creek MSTU Members,  
Community Members, Keep Collier Beautiful, Code Enforcement, Collier  
County Sheriff Weekender Program and CRA Staff.

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# Haldeman Creek MSTU 2018 Accomplishments



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## ❖ Keep Collier Beautiful:

On September 15, 2018, with the assistance of Keep Collier Beautiful and the City of Naples, an event was held to continue the efforts to pick up debris in Haldeman Creek. Local volunteers, with the support from Collier County Sheriff's Office Marine Patrol and Greater Naples Fire Department, picked up over 800 pounds of debris, equal to 15 cubic yards. Thanks to all for your continuing support.

# Haldeman Creek MSTU 2018 Accomplishments

## ❖ Haldeman Creek IRMA Debris Clean up:

Our sincere appreciation to Collier County Department of Capital Project Planning, Stormwater, and Coastal Zone staff for their assistance and resources to manage the removal of approximately 2,733 cubic yards of debris. Crowder Gulf Joint Venture Inc., the contractor hired to preform the task, received outstanding accolades from the community on their work. Special thank you to Amy Patterson, Gino Santabarbara, Pawel Brzeski, Chris D'arco and Bryan King.



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# Haldeman Creek MSTU Budget

Collier County, Florida  
 Bayshore Gateway CRA Managed MSTUs  
 FY-2018 Budget to Actual- Haldeman Creek MSTU  
 Fund 164  
 FY 18 YE Unaudited

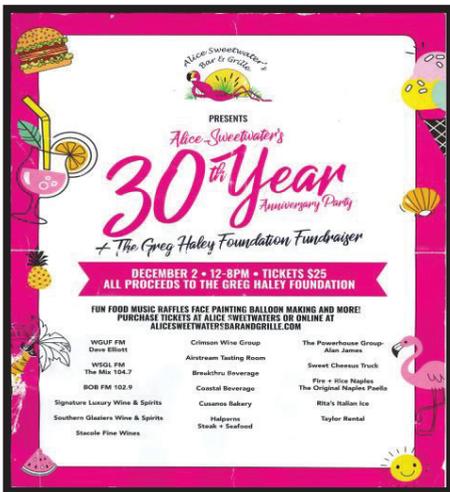
	Adopted Budget	Amended Budget	Actual	Variance to Amended Budget
<b>Revenues</b>				
Beginning Balance	\$ 331,400	\$ 331,400	\$ 338,600	\$ 7,200
Ad Valorem Taxes	74,950.18	74,950.18	76,623.25	1,673.07
Interest	2,849.82	2,849.82	5,286.54	2,436.72
Misc., TC & PA Trans	-	-	799.22	799.22
Grant & Reimburse	-	100,000.00	-	(100,000.00)
<b>Total Sources</b>	<b>\$ 409,200</b>	<b>\$ 509,200</b>	<b>\$ 421,309</b>	<b>\$ (87,891)</b>
<b>Expenditures</b>				
Operating	\$ 45,600	\$ 145,600	\$ 851	\$ (144,749)
Mgt. Fee	11,300	11,300	11,300	-
Cost of Tax Collection	2,800	2,800	2,436	(364)
Reserve/Est. End Balance	349,500	349,500	406,722	57,222
<b>Total Uses</b>	<b>\$ 409,200</b>	<b>\$ 509,200</b>	<b>\$ 421,309</b>	<b>\$ (87,891)</b>

In accordance with s.163.356 (S) Fla., Stat., the annual report for the Bayshore Gateway Triangle Community Redevelopment Agency (CRA) has been filed with Collier County. This report includes information on activities for fiscal year 2018. Complete financial statements setting forth assets liabilities, income and operating expenses, as of the end of the fiscal year are contained in the 2018 Collier County Comprehensive Annual Financial Report (CAFR) that is on file at the Collier County Clerk of Court.

*Creativity in Bloom*



Naples Illustrated Magazine Article - October 2018



30 year Anniversary  
Alice Sweetwater Restaurant



Small Business Advocate of the Year Amanda Jaron, A. Jaron Fine Jewelry



## CRA Presentation to Dell Ackerman

In appreciation for your outstanding accomplishments as a business owner and generous donations and support to the Bayshore Community we recognize Dell's Corner to be the intersection of Bayshore and Thomasson Drive.

July 2018 - Presented to Dell Ackerman

*Creativity in Bloom*



Bayshore/Gateway Triangle CRA  
3570 Bayshore Drive, Unit 102  
Naples, FL 34112

